FIFTY-EIGHTH ANNUAL REPORT

OF THE

CHICAGO, MILWAUKEE & ST. PAUL RAILWAY COMPANY

FORTHE

RISCAL YEAR ENDED DECEMBER 31, 1922

1922

FIFTY-EIGHTH ANNUAL REPORT

OF THE

CHICAGO, MILWAUKEE & ST. PAUL
RAILWAY COMPANY

FOR THE

FISCAL YEAR ENDED DECEMBER 31, 1922

CHICAGO, MILWAUKEE & ST. PAUL RAILWAY COMPANY

DIRECTORS.

TERM EXPIRES MAY, 1923

H. E. BYRAM W. E. S. GRISWOLD EDWARD S. HARKNESS G. G. MASON	:	:	:		:	:	:	:	:	:	:	:	:	:	: :	CHICAGO NEW YORK NEW YORK NEW YORK
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M. N. BUCKNER 8AMUEL H. FISHER . DONALD G. GEDDES .	:	;	:	:	:	:	:	:	:	:	:	:	:	:	:	New York New York New York
		TE	ЗΜ	ĘX	PIR	ES	МΑ	Υ,	1925							
J. OGDEN ARMOUR FRANKLIN M. CROSBY . SAMUEL MOROBERTS		<i>:</i>	:	:	:	:	:	:	:	:	:	:	:			Спісасо Міннкарома Мим Уове

EXECUTIVE COMMITTEE.

H. E. BYRAM SAMUEL H. FISHER EDWARD S. HARKNESS SAMUEL MOROBERTS G. Q. MASON

OFFICERS.

H. E. BYRAM President		Criticago
R. M. CALKINS Vice-President in charge of Traffic		
B. B. GREER Vice-President in charge of Operation		
H. B. EARLING Vico-President		
E. D. SEWALL Vice-President		
R. J. MARONY Vice-President		 NEW YORK
LEE W. SPRATLEN Assistant to President		 Cetcago
J. W. TAYLOR Assistant to President		
W. W. K. SPARROW Assistant to President		
E. W. ADAMS , Secretary , ,		
A. C. HAGENSICK Assistant Secretary	•	MILWANKER
A. G. LOOMIS Treasurer		
JOHN DICKIE Assistant Treasurer		 CHIGAGO
R. J. MARONY Ass't Treas. Ass't Sec'y and Transfer Agent		 NEW YORK
J. WELCH Ass't Trens., Ass't Sco'y and Transfer Agent		 NEW YORK
WALTER V. WILSON Comptroller		 CHICAGO
C. F. LOWETH Chief Engineer		 CHICAGO
H. H. FIELD General Counsel	•	CHICAGO
O. W.DYNES General Solicitor		 CHICYGO
J. T. GILLICK General Manager—Lines East		 CRICAGO
MACY NICHOLSON General Manager-Lines West		 SDATTLE
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ANNUAL MEETING

The Annual Meeting of Stockholders will be held at the office of the Secretary of the Company in the City of Milwaukce, Wis., on Thursday, May 17, 1923, at twelve o'clock noon.

REPORT

OF THE

BOARD OF DIRECTORS.

THE

FIFTY-EIGHTH ANNUAL REPORT

OF THE DIRECTORS OF THE

CHICAGO, MILWAUKEE & ST. PAUL

RAILWAY COMPANY

TO THE STOCKHOLDERS

FOR THE FISCAL YEAR ENDED DECEMBER 31, 1922.

The Directors submit to the Stockholders the following report of the operations of the Company for the year ended December 31, 1922.

INCOME ACCOUNT.

111001110 110	,000111.		
Railway Operating Income: Railway operating revenues\$1 Railway operating expenses 1	156,950,628.06 29,596,696.49		
Net railway operating revenue.\$ Railway tax accruals Uncollectible railway revenues	9,654,737.74		
Railway operating income		.\$	17,692,660.00
Equipment rents\$ Joint facility rents	2,977,205.43 $1,431,210.00$		4,408,415.43
Net railway operating income		\$	13,284,244.57
Non Operating Income: Rents received—OtherS Income from lease of road Dividends on stocks Interest on bonds Interest on other securities and accounts Miscellaneous income	635,470.80 335,361.70 29,967.00 35,286.17 216,579.47 322,035.10		1,574,700.24
Net railway and non operating i	ncome	.\$	14,858,944.81
Deductions: Interest on funded debt\$ Interest on unfunded debt Rents paid—Lease of road Rents paid—Other Miscellaneous	18,926,851.33 295,575.54 919,422.95 60,265.09 799,997.93		21,002,112.84
Deficit		\$	6,143,168.03

GENERAL STATEMENT

The result of operations of your Company for the year ended December 31st, 1922, shows a deficit of \$6,143,168.03 as compared with a deficit of \$11,070,608.66 for the year ended December 31st, 1921.

While this result is by no means satisfactory it does reflect a substantial improvement over the operations of the previous year, especially when consideration is given to the unusual conditions that prevailed during the year 1922 which seriously affected the earnings of the Company, viz.:

- 1. The coal miners' strike, taking effect April 1st and continuing until September, 1922, which entirely suspended the operation of coal mines on your lines and not only deprived your Company of the normal earnings on coal transported for commercial use but greatly increased the cost of coal used in locomotives, the increased cost of locomotive fuel due to the strike amounting to approximately \$2,195,000.
- 2. The railroad shopmen's strike which took effect July 1st, 1922, and was settled on this road in September, 1922. In addition to the serious interruption to traffic because of this strike, and the suspension of repair work on locomotives and cars, there was an extra expense of approximately \$2,225,000 directly attributable to the strike.
- 3. The reductions in freight rates taking effect in January and July, 1922, reduced the carnings for the balance of the year approximately \$12,000,000. This was partly offset by a decrease of approximately \$3,705,000 in the wages of employees, taking effect July 1st, 1922, and which was the cause of the shopmen's strike.

Reference to page 36 of the report shows that the improvement in earnings began about July 1st, and for the six months July 1st to December 31st were more than sufficient to cover the fixed charges for the same period.

One of the greatest needs of our Company is a more adequate supply of freight cars and locomotives with which to handle the growing traffic, especially during the fall and winter months, and which has a restrictive effect on the revenues of the Company. With a view to overcoming this deficiency as much as possible, the following new equipment was purchased under equipment trust during the year:

2580 50-ton Steel Frame Coal Cars.

3500 40-ton Steel Frame Box Cars.

500 40-ton Steel Frame Automobile Cars.

25 Mikado Type Freight Locomotives.

By contracting for this equipment before the rise in market price a saving of approximately \$3,500,000 was made as compared with present prices for equipment.

During the year a total of 8381 freight cars were renewed and strengthened into serviceable condition, to meet the modern requirements of heavier loading and trains, at a cost of approximately \$5,000,000 in addition to the ordinary repairs to freight equipment.

With reference to the shopmen's strike: I desire to express the appreciation of the management for the loyal and efficient service rendered by officers and employees, and volunteers who remained at work during the shopmen's strike. This small group of employees, amounting in all to approximately 1400 men, by working long hours and under great difficulties were able to maintain practically uninterrupted service on the railroad, notwithstanding the fact that approximately 16,400 men left the service on July 1st, 1922.

ADDITIONS AND BETTERMENTS.

EQUIPMENT:

Purchase was authorized of 25 Mikado locomotives from the Baldwin Locomotive Works, all of which were received. Authority was granted for the purchase of 3,500 40-ton steel frame box cars and 500 40-ton steel frame automobile cars of which number 2,927 box cars and 253 automobile cars were received. The conversion of 10 class A-1 compound locomotives to simple type, 4 of which were authorized in the previous year, was completed and in addition to these, 23 steam locomotives were rebuilt. Authority was given for the conversion of 2 Class A-4 and 2 Class B-2 compound locomotives to simple type, none of these units being completed in 1922.

Track:

The principal items of track work during the year include one mile of main line logging railroad and two interchange tracks built at Star Lake, Wis. to serve the Stange Lumber Co.; one mile of logging spur constructed on the New Wood River Line in Wisconsin to serve the Kinzel Lumber Co. and two interchange tracks, in the total length of 5,847 feet built at Clarkia, Idaho to serve the logging operations of the Rutledge Timber Co.

BRIDGES AND HIGHWAY CROSSINGS:

Timber overhead highway bridge T-196½, 141 feet in length was constructed at Morningside, Iowa. The 4,296 foot bridge FF-962 over Skykomish River at Monroe, Washington and the 2,883 foot bridge EE-44 over Benewha Lake, Idaho were rebuilt. Benewha Lake is a navigable body, necessitating the placing of a 50 foot girder span. The reconstruction of the 344 foot pile trestle FF-702 at Bagley Junction, Washington was completed as was also the reconstruction of the Randolph St. Viaduct, Chicago, Illinois, by forces of the Chicago Union Station Co. ownership of which is participated in by this company.

WATER SUPPLY:

A new locomotive water supply station was completed in December at Marathon, Iowa, consisting of new tank and pipe line and second hand pump house moved from Gillett Grove. The well was driven in 1920. The water station at Gillett Grove has been unsatisfactory and will be abandoned. The water treating plant at Chamberlain, So. Dak. was completed. A replacement well was driven at Calmar, Iowa and the new well completed at Sanborn, Iowa. The water supply station at Lennox, So. Dak. mentioned in the 1921 report, was also completed.

STOCK PENS:

One block of 28 pens were rebuilt at Milwaukee, Wis. to facilitate the handling of additional business. A new stock yard 68 ft. x 200 ft. was erected at Waukon, Iowa in accordance with an order from the State Railroad Commission and based on a plan agreed upon with shippers and business men of Waukon.

GRADE SEPARATION:

The elevation of the tracks on the Evanston Line of the Chicago Terminals Division between Montrose Blvd. and Howard Street, Chicago, a distance of 4.4 miles, was practically completed during the year. The bridge floors were completed during the year and the fourth main track laid and put into service. New stations were constructed at Argyle Street, Berwyn, Bryn Mawr, Thorndale, Granville, and Jarvis Avenues. Of these the station at Bryn Mawr has been turned over to traffic, and the others will be in service early in the coming year. A new station at Lawrence Avenue, not contemplated in the original program, was ordered by the Illinois Public Utilities Commission. Its erection was practically completed during the year and it will be placed in service early in 1923.

CHICAGO, TERRE HAUTE & SOUTHEASTERN RAILWAY EQUIPMENT:

Forty-five new 50-ton steel frame gondola cars, purchased and received from the Bettendorf Co. were assigned by the Chicago, Terre Haute & Southeastern Railway Co. to the Girard Trust Co. as Trustee, as replacements of vacancies occuring prior to July 1, 1921. These cars were paid for by the Chicago, Terre Haute & Southeastern Ry. Co.

The following addition and betterment work on Chicago, Terre Haute & Southeastern Railway was done by the Chicago, Milwaukee & St. Paul Ry. Co., for which it is reimbursed under the lease agreement in Chicago, Terre Haute & Southeastern Ry. Co. bonds.

EQUIPMENT:

One locomotive and one gondola car were accounted for as rebuilt. 1,000 gondola cars were equipped with steel "H" beam center sills and end sill channels. Work is under way on the rebuilding of 1,250 gondola cars, authorized during the year, 750 of which are to be completed by the Keith Railway Equipment Co. and the remaining 500 by our own forces.

TRACKS:

Authority was granted for the construction of seven additional yard tracks, approximately 35,000 feet in length, at West Clinton, Indiana, about 90% being completed at the close of the year. A 1,408 foot extension to passing track and a 3,447 foot storage track were constructed at Stoddart, Indiana.

Mine track systems were constructed as follows:

9,600 ft., Linton Summit Mine at Hoosier, Ind., 90% completed. 4,757 ft., Templeton Coal Co. at Hymera, Ind. completed. 18,431 ft., Bon Ayr Coal Co. at Coalmont, Ind. completed. 6,754 ft., Sullivan Coal Co. at Sullivan, Ind. completed.

SHOP FACILITIES:

New frame machine shop and power house at West Clinton, Indiana, together with necessary machinery to equip them for operation were authorized and were approximately 90% completed at the close of the year.

GRAVEL PIT AND BALLASTING:

Approximately 30,000 cubic yards of stripping were removed from the gravel pit at Stoddart, Indiana, which was reopened for use during the year. 18,360 cubic yards of gravel ballast was placed on 15 miles of line between the Illinois, Indiana State Line and Belt Junction, Indiana.

TELEGRAPH AND TELEPHONE:

Additional telephone and telegraph facilities were installed between Faithorn, Illinois and West Clinton, Indiana, involving the stringing of 111.3 miles of wire, of which 79.8 miles were completed during the year and the remainder completed in January, 1923.

GUARANTY PERIOD.

As stated in report of last year, the Company filed with the Interstate Commerce Commission a statement of its operations during the guaranty period under the provisions of the Transportation Act, 1920. In addition to the amount of \$14,297,702.00 reported received in 1920 report, further advances were made during the year 1921, amounting to \$8,137,190.05, and \$676,636.00 was received during the current year 1922 in settlement of claim before the Interstate Commerce Commission for the balance of the amount due under the guaranty, mentioned in report for last year.

FEDERAL VALUATION.

The Interstate Commerce Commission has practically finished its detailed work in connection with the Federal Valuation of this Company's property. Preliminary Engineering Report giving estimated cost of reproduction new and less depreciation was completed in December and served on this Company shortly thereafter. The Land Report will probably be received during 1923. Cooperative work by this Company and the Bureau of Valuation on the final collection and adjustment of quantities was completed in December and further work of the Valuation Department will consist of the derivation and application of reproduction costs for comparison with the Commission's figures and the compilation and filing with the Commission of objections and criticisms.

MILES OF TRACK, DECEMBER 31, 1922.

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Owned solely by this Company:		
Main track	10,154.45	
Second main track	1,050.12	
Third main track	22.30	
Fourth main track	15.47	
Connection tracks	45.87	
Yard tracks, sidings and spur tracks.	3,3 46.22	14,634.43
Owned jointly with other Compar	nies:	
Main track	109.28	
Second main track	6.09	
Third main track	1.95	
Fourth main track	1.90	
Connection tracks	4.68	
Yard tracks, sidings and spur tracks.	217.16	341.06
Used by this Company under cont	racts:	
Main track	407.38	
Second main track	123.27	
Third main track	1.14	531.79
Used by this Company under leas	se :	
Main track	361.35	
Second main track	7.98	
Connection tracks	5.44	
Yard tracks, sidings and spur tracks	216.53	591.30
Total miles of track		16,098.58
Average miles of main track in or	eration duri	ng the year:
Owned solely		10,151.81 miles
Owned jointly		109.32 "
Used under contracts and under lease		768.73 "
	_	
Total average miles operated	=	
The lines of road of this Compan	y owned sol	ely and jointly
are located in the following States:		
Wisconsin		
Illinois		
Iowa		
Minnesota		
North Dakota		. 379.81 "
South Dakota		
Missouri		
Michigan		
Montana		
Idaho		
Washington		
Total main track owned solely and	jointly	10,263.73 miles

EQUIPMENT CHANGES

The 2500, 50 ton steel frame gondola cars, mentioned in the 1921 report were received and put in service during the year. Other new equipment was received as follows:

25 Mikado type locomotives from the Baldwin Locomotive

Works:

1.000 - 40 ton steel frame box cars from the Western Steel Car & Foundry Company,

1,000 - 40 ton steel frame box cars from the Pullman Com-

927 - 40 ton steel frame box cars from the Bettendorf Com-

253 - 40 ton steel frame automobile cars from the General American Car Company.

80 - 50 ton steel frame gondola cars from the Pullman Com-

Of the 80 gondola cars, 45 were assigned to the Girard Trust Co. Trustee, to replace vacancies in C. T. H. & S. E. equipment 16 were assigned to the Guaranty Trust Co., Trustee, to replace vacancies in St. Paul equipment and the remainder are available for assignment as needed.

Equipment rebuilt includes 33 steam locomotives and 7 freight train cars. Four work train cars were converted to revenue freight service and 1,808 revenue freight train cars to work service. Four hundred and twenty-three coal cars were converted into flat cars. Two hundred seventeen freight train cars, 24 passenger train cars and 172 work train cars previously reported as taken out of service were reinstated. They are as follows:

58 Locomotives-steam 1 Coach 3,200 Box cars 9 Passenger & express cars 561 Flat cars 2 Gas electric motor cars 32 Stock cars 12 Express cars 2,580 Coal cars I Office and pay car 10 Refrigerator cars 4 Derrick cars. 14 Ore cars 1 Steam shovel 14 Ballast cars 1.974 Work train cars

Summary of equipment retired during the year on account of having been destroyed by wreck or fire, sold or taken down on account of unserviceability, converted or rebuilt, follows:

33 Locomotives-steam 1 Passenger & express car 2,732 Box cars 5 Baggage-buffet cars 684 Flat cars 3 Buffet-observation cars 194 Stock cars 5 Mail apartment cars 584 Coal cars 2 Parlor cars 83 Refrigerator cars 1 Sleeping car 49 Caboose cars 1 Express car. 62 Ore cars 2 Postal cars 122 Ballast cars

2 Steam shovels 2 Coaches 178 Work train cars

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EQUIPMENT OWNED AND LEASED DECEM	BER 31	, 1922.
Locomotives Owned:	CM&SCP Ry. Co.	CTHASE
Standard gauge, coal burning 1,853 Standard gauge, oil burning		70
Narrow gauge, coal burning	1,970	
Total locomotives owned	2,032	70
Revenue Freight Equipment Owned:		
Refrigerator cars:		
Refrigerator cars, insulated	1.000	24
Refrigerator cars, ice	1,623	
Box cars:		100
Carriage cars		
Package cars	38,351	
Stock ears:		
Stock cars (double deck)	4,508	· · · · · ·
Coal cars 8,855		
Ballast cars	11,024	
Ore cars	1,865	,
Flat cars (includes 19 narrow gauge)	4,545	884
Total revenue freight equipment owned	61,916	6,425
Revenue Freight Equipment Leased:		
Mather stock cars	346	. <u></u>
Total revenue freight equipment owned	00.000	0.405
and leased	62,262	0,425
Non-Revenue Equipment Owned:	0.10	
Caboose cars	943	47
Other non-revenue equipment: Officer and pay cars		3
Derrick cars		ī
Steam shovels		.1
Wrecking cars & other company service cars	4,567	142
Total non-revenue equipment owned	5,510	194
Total freight equipment owned	67,426	6,619
Total freight equipment owned and leased (Continued)	67,772	6,619
(Oon Finance)		

EQUIPMENT OWNED AND LEASED DECEMBER 31, 1922.

(Concluded)		omitte um
Passenger Train Equipment Owned:	CM&StP Ry. Co.	CTH&SE Ry. Co.
Coaches	634	60
Passenger and express cars:		
Passenger, baggage and mail \	110	7
Passenger and baggage		
Gas electric motor cars	6	
Buffet observation cars	13	
Buffet lounging cars		
Open top observation cars		,
Dining cars		
Parlor cars		
Sleeping cars—standard		
Sleeping cars—tourist	36	
Mail Apartment Cars:		
Baggage, mail and express	400	
Baggage and mail	133	4
Mail and express		
Express Cars:	0.10	
Baggage and express cars	349	2
Postal cars	40	
Total passenger train equipment owned	1,604	73
Floating Equipment Owned:		
Tug boats	1	
Barges	8	
Grand Total, Equipment Owned		
Grand Total, Equipment Owned and Leased	71,417	6,762

RESERVE FOR ACCRUED DEPRECIATION.

At the close of the fiscal year, ending December 31, 1921 there was at the credit of reserve for accrued depreciation the sum of \$20,727,746.94

A certain percentage of the total cost of equipment has been credited to this reserve for the estimated depreciation of locomotives, passenger train cars, freight train cars and work equipment, accrued during the year, which, together with other adjustments, aggregates \$3,196,938.27.

There has been charged to this reserve an amount of \$702,286.77 representing the accrued depreciation, previously credited, on locomotives and cars destroyed, sold or taken down during the year, which results in a net increase in this reserve of \$2,494,651.50 for the year.

The balance of this reserve, December 31, 1922, as shown in the balance sheet is \$23,222,398.44, which represents the estimated depreciation of rolling stock from June 30, 1907, to December 31, 1922.

INSURANCE FUND.

INSURANCE RESERVE ACCOUNT

INCOME:	
Premium received: For Insurance of railway properties\$ Less reinsurance paid\$	276,682.98 127,818.29
Net premium income\$	148,864.69
Other Income: Interest received on securities owned	129,474.30
Gross Income\$	278,338.99
DISBURSEMENTS: Fire Iosses—Net\$	278,338.99

ASSETS AND LIABILITIES

Assets:
Funded
Securities as shown on page 13 \$ 3,247,816.02
Liabilities:
Insurance Reserve\$ 3,247,816.02

RAILWAY COMPANY

INSURANCE FUND

INVESTMENTS-SECURITIES

The Insurance Reserve December 31, 1922, amounts to \$3,247,816.02, which is invested in securities at par, as shown in the following statement:

Chicago, Milwaukee & St. Paul Ry. Co. Stock: Preferred stock	86,100.00 5,300.00	
Total C. M. & St. P. Ry. Co. Stock\$	91,400.00	

Chicago, Milwaukee & St. Paul Ry. Co. Bonds:

Chicago, Milwaukee & St. Paul Ry. Co. Bonds	:
Chicago, Milwaukee & Puget Sound Ry. Co.	4% \$ 1,000,000.00
Fargo & Southern Ry. Co. 6%	2,000.00
Milwaukee & Northern R. R. Co. First 41/29	38,000.00
Milwaukee & Northern R. R. Co., Cons., 41/2	£% 20,000.00
General Mortgage 4%	759,000.00
General & Refunding Mortgage Convertible	5%. 11,500.00
Twenty-five Year Gold 4%	83,000.00
Convertible Gold 4½%	19,200.00
Tacoma Eastern R. R. Co. 5%	51,000.00
Four per cent Gold of 1925	1,172,716.02
Total C. M. & St. P. Ry. Co. Bonds	\$ 3,156,416.02

Grand Total.....\$3,247,816.02

CAPITAL STOCK.

At the close of the last fiscal year December 31, 1921, the share capital of the Company amounted to \$233,686,200.00 and consisted of \$117,411,300.00 of Common Stock and \$116,274,900.00 of Preferred Stock, of which \$429,100.00 Preferred Stock and \$5,300.00 Common Stock are held by the Company.

Of the Preferred Stock held by the Company, \$343,000.00 is in the Treasury and \$86,100.00 is in the Insurance Reserve Fund.

All of the \$5,300.00 of Common Stock held by the Company is in the Insurance Reserve Fund.

No Capital Stock has been issued during the year ended December 31, 1922.

FUNDED DEBT AND NOTES.

At the close of the last fiscal year the Funded Debt of the Company was \$574,240,054.66.

It has been decreased during this fiscal year by \$25,340,000.00 United States Government Note matured March 1st, 1922; by \$10,400.00 6% Equipment Gold Notes maturing January 15th, 1923 to January 15th, 1935; by \$12,000.00 Bellingham and Northern Railway 5% Bonds retired and \$51,067.25 European Loan 4% Bonds of 1910 replaced by Four Per Cent Gold Bonds of 1925.

The note for \$10,000,000.00 in favor of the United States Government bearing interest at 6% maturing January 1st, 1923, was paid.

It has been increased during this fiscal year by \$51,067.25 Four Per Cent Gold Bonds of 1925 issued in place of European Loan 4% Bonds of 1910; by note for \$25,000,000.00 in favor of the United States Government, bearing interest at 6%, maturing March 1st, 1927, and by \$8,085,000.00 St. Paul Railway Equipment Trust 5% Gold Certificates Series "A" maturing serially each year until July 15th, 1937.

A new note for \$10,000,000.00 in favor of the United States Government, bearing interest at 6%, maturing March 1, 1930, was issued.

The amount of Bonds and Notes at the close of this fiscal year is \$581,962,654.66, of which \$160,257,358.24 are in the treasury of the Company, and \$421,705,296.42 have been issued and are outstanding.

TREASURY BONDS.

At the close of the year ending December 31st, 1921 there were in the Treasury, bonds to the amount of	\$160,257,358.24
There have been no changes during the year.	
Treasury Bonds December 31st, 1922	\$160,257,358.24
Composed of the following:	
General and Refunding Mortgage bonds certified for the acquisition of additional property or additions and betterments and other lawful corporate purposes	\$78,388,200.00
General and Refunding Mortgage bonds certified by the Trustee against expenditures for ad- ditional properties or additions and better- ments, and available for sale at any time:	28 820 000 00
Pledged with United States Government	38,829,000.00
	\$117,217,200.00
General Mortgage 5% Bonds Pledged with United States Government	43,000,000.00
Tacoma Eastern R. R. Co.	
First Mortgage 5% Bonds	40,000.00
Four per cent Gold Scrip of 1925	158.24
Total	<u>\$160,257,358.24</u>

Mr. William Rockefeller, a member of your Board of Directors, died in Tarrytown, New York, on June 24th, 1922.

The sense of loss to the Company and his associates was given expression at a meeting of the Directors held on July 27th, 1922, as follows:

"In December, 1921, this Board commemorated the Fortieth Anniversary of Mr. Wm. Rockefeller's service as a Director of the Chicago, Milwaukee & St. Paul Railway Company. We now enter this minute to express our loss by the termination of these years of service through his death.

During his long association with this Company, Mr. Rockefeller has shown marked loyalty and personal interest in its affairs and for many years has been the guiding force of the Board of Directors. His courtesy and kindliness to his fellow directors endeared him in an unusual degree to all who have served with him, and it is with this sense of the personal loss of a friend, as well as the regret for the deprivation of his co-operation and advice as an associate, that we spread these minutes on our records."

Mr. Burton Hanson, General Counsel of the Company, and one of your Directors, died in Chicago, Illinois, August 5th, 1922.

In recognition of his services and commemoration of his death, the following resolution was adopted:

"In the death of Burton Hanson at Chicago, Illinois, on August 5th, 1922, the Chicago, Milwaukee & St. Paul Railway Company lost a most valued Officer and Director who had served the Company with loyalty for thirty-nine years, and had won the respect and affection of his associates.

Mr. Hanson entered the service of this Company as Assistant General Solicitor in September, 1883. He became General Solicitor in September, 1895, General Counsel on January 1st, 1911, and was elected a Director January 27th, 1921.

During these years of service he performed important work in the management of the Company's litigation in advising upon legal questions and in the supervision of important corporate and financial transactions. Mr. Hanson accomplished a piece of work most gratifying to the Company in bringing about a settlement of its claims against the United States Government for the federal control and guaranty periods.

Mr. Hanson's work was always conducted with great care and skill. He had a keen grasp of the constantly recurring problems of corporate action and regulation and united with his legal attainments, a practical knowledge and appreciation of corporate business affairs which he applied in all of these services, coupled with a deep sense of responsibility and a conscientious concern for the results to be obtained.

His personal relations with the Directors and Officers of the Corporation were most agreeable and created implicit confidence in his judgment. In the various activities with which he was concerned, he established a wide group of friends and acquaintances and achieved a well-merited reputation as an official and as a man.

His life was one of conspicuous achievement actuated by right principles and the highest ideals of service." General balance sheet, income, profit and loss and other tables relating to corporate affairs and statements showing results of operation are appended hereto.

By order of the Board of Directors. April, 1923.

H. E. BYRAM, President.

19 CHICAGO, MILWAUKEE & ST. PAUL GENERAL BALANCE SHEET AS OF DECEMBER 31, 1922 ASSET SIDE.

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Y	1	
Investments:		\$671,778,028.23
Road and equipment		3,460,100.74
Miscellaneous physical property		0,100,100.13
Investments in affiliated companies:	\$ 3,973,423.38	
Stocks.,,	1,847,000.00	
Bonds		
Notes	522,338.65	
Advances	5,154,948.04	11,497,710.07
Other investments:		
Stocks	\$ 657,211.54	
Bonds	665,579.55	
Notes	435,800.00	
Advances	447,737.57	2,206,328.66
	471,701.01	
Total investments		\$688,942,167.70
CURRENT ASSETS:		
Cash	\$ 5,681,896.89	
Special deposits	21,578,361.12	
Loans and bills receivable	34,615.72	
Traffic and car-service balances	1 114 381 60	
	1,114,381.69 4,455,244.58	
Due from agents and conductors	4,591,695.13	
Miscellaneous accounts receivable		
Material and supplies	13,330,148.16	
Interest receivable unmatured	392,026.12	
Total current assets		51,178,369.41
DEFERRED ASSETS:		
Working fund advances	\$ 220,049.47	!
Securities in Insurance fund		
Other deferred assets	3,247,816.02	
	492,164.16	
Total deferred assets		3,960,029.65
NADJUSTED DEBITS:		
Insurance premiums paid in advance	\$ 96,221.30	
Other unadjusted debits	2,827,220.70	
Total unadjusted debits	2,007,200	2,923,442.00
Total disagnifica depres		.,,
]
		• i
	1	
		1
Court Tests		0747 001 000 50
GRAND TOTAL,	·	\$747,004,008.76

% Includes \$17,465,019.58, representing securities and advances to subsidiary
companies, previously reported as investments, now pledged for bank oredit.

GENERAL BALANCE SHEET AS OF DECEMBER 31, 1922 LIABILITY SIDE.

LIABILITY SI	D15.	
CAPITAL STOCK:		
Common stock		
In hands of public \$ 117.406.000.00	i	
In Insurance reserve 5,300.00	\$117,411,300.00	
Preferred Stock		
In hands of public\$ 115,845,800.00	i	
Held by Company 343,000.00 In Insurance reserve 85,100.00	i e	
In Insurance reserve 86,100.00	116,274,900.00	
Premiums realized on capital stock	36,183.87	
	\$233,722,383.87	
Less Preferred Stock held by Company	0200,124,000101	
unsold	343,000.00	
Total Capital Stock		\$233,379,383.87
Governmental Grants:		
Grants in aid of construction	1	32,405.34
FUNDED DEBT-UNMATURED		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
Mortgage Bonds:		}
In hands of public\$ 341,222,380.40	· ·	
Held by Company 160,257,358,24		
In Insurance reserve 3,156,416.02	\$504,636,154.66	
Equipment Obligations:		
Equipment gold notes	14,241,500.00	
Equipment Trust 5% gold certificates	1 '	
series A	\$,085,000.00	
series A		
United States Government Notes	55,000,000.00	
	\$581,962,654.66	
Less bonds held by Company unsold	160,257,358.24	
Total Funded Debt unmatured		421,705,296.42
Total Capital Stock and Funded Debt.		
		\$655,117,085.63
CURRENT LIABILITIES: Loans and bills payable	\$ 1,395,029.48	
Traffic and car-service balances	3,400,513.30	
Payrolls and vouchers		
Miscellaneous accounts payable	2,408,390.70	
Interest matured unpaid	1 * -5.567.431.16	i
Funded debt matured unpaid	17,400.00	
Unmatured interest accrued	$\perp 2.973.954.81$	
Unmatured rents accrued		
Total current liabilities		31,400,812.75
Deferred Liabilities:		31,400,012.70
Other deferred liabilities	\$ 614,221.58	;
Total deferred liabilities		614,221.58
Unadjusted Credits:		
Tax liability		;
Insurance fund reserve	3 247 816 02	
Operating reserves	703,394.99	
Accrued depreciation—Equipment	23,222,398.44	
Other unadjusted credits	3,070,714.28	
Total unadjusted credits		36,309,647.45
Corporate Surplus:	100	0.000
APPROPRIATED SURPLUS:	15	ł.
Additions to property through income and	B 700 401 70	
surplusFunded debt retired through income and	\$ 728,461.73	1
runded debt retired through income and	202,000.00	
surplus—B. & N. Ry Sinking fund reserves—B. & N. Ry	3,236.66	
	0,200.00	933,698.39
PROFIT AND LOSS-BALANCE:		
Surplus		1 00 000 EID DO
		22,628,542.96
GRAND TOTAL,		\$747,004,008.76

Includes \$3,490,661.25 payable January 1st, 1923.

STATEMENT OF INCOME ACCOUNT

YEAR ENDED DECEMBER 31, 1922.

		
I. OPERATING INCOME.		
	#156 OKO 699 OG	
Railway operating revenues	100,900,020,00	
Railway operating expenses		
Net revenue from railway operations	\$ 27,353,931.57	
Railway tax accruals	9,654,737.74	
Uncollectible railway revenues	6,533.83	
Railway operating income		\$ 17,692,660.00
II. Non operating income.		4 41,002,000.00
Rent from locomotives	\$ 48,080.78	
Rent from passenger-train cars	159,918.59	
Rent from floating equipment	2,764.07	
Rent from work equipment	33,205.57	
Joint facility rent income	399,425.44	
Income from lease of road	335,361.70	
Miscellaneous ront income	17,948.53	
Misc. non operating physical property	617,522.27	
Separately operated properties—Profit	42,131.81	
Dividend income	29,967.00	1
Income from funded securities	35,286.17	
Income from unfunded securities and ac-		I
counts	216,412.81	
counts		
funds	166.66	
Miscellancous income	279,903.29	
Total non operating income	2115,000.20	2,218,094.69
		-wa-
Gross income		\$19,910,754.69
III. DEDUCTIONS FROM GROSS INCOME.		
	0 2000 224 50	
Hire of freight cars—Debit balance		
Rent for locomotives	24,299.57	
Rent for passenger-train cars	149,891.33	
Rent for work equipment	7,649.02	
Joint facility rents	1,830,635.44	
Rent for leased roads	919,422.95	
Miscellaneous rents	60,265.09	
Miscellaneous tax accruals	269,007.06	
Separately operated properties—Loss	115,326.87	
Interest on funded debt, and notes	18,926,851.33	
Interest on unfunded debt	295,575.54	
Miscellaneous income charges	272,203.04	
		25,910,461.76
Total deductions from gross income		
Net deficit	1	\$ 5,999,707.07
IV. DISPOSITION OF NET INCOME.	1	
Income applied to sinking and other re-	-[
serve funds	\$ 143,460.96	
Total appropriations of income		143,460.96
Deficit transferred to Profit and Loss		\$ 6,143,168.03
	I	177

1922.
31,
DECEMBER
ACCOUNT,
TOSS
AND
PROFIT

DEBIT		CREDIT	
Debit balance for year brought forward from	& 6 142 16g 03	Balance December 31, 1921	\$28,159,041.73
The state of the s		Profit on road and equipment sold	221,083.39
Surplus appropriated for investment in physical property.		125,072.12 Surplus applied to sinking and other reserve	
Debt discount extinguished through surplus	307,565.60	307,365.60 funds	48,932.75
Loss on retired road.	385,053.96	385,053.96 Unrefundable overcharges	37,399.60
Loss on retired equipment	441,104.72	441, 104.72 Construction donations	125,072.12
Miscellaneous debits	1	A C	2 927 705 43
Balance Credit, December 31, 1922, carried to general balance sheet.	CA	M iscellancous credits	_
	\$31,519,235.02		\$31,519,235.02

CAPITAL STOCK, DECEME	BER 31, 1922.	
Common Stock, December 31, 1921	, ,	\$117,411,300.00 116,274,900.00 \$233,686,200.00
FUNDED DEBT AND NOTES UNMATUR		
	CED, DECEM	DER 31, 1922.
Total Funded Debt, Unmatured December 31, 1921, including all liens on purchased roads		\$574,240,054.66
Mote in favor of United States Govern-		
ment at 6% due January 1, 1923 Equipment Gold Notes paid, due January 15th, 1923 to 1935 European Loan Bonds of 1910, purchased	10,000,000.00	
European Loan Bonds of 1910, purchased Bellingham & Northern Ry. Co. bonds, retired	51,067.25 12,000.00	
Increase during the year: Note in favor of United States Govern-		\$538,826,587.41
ment at 6% due March 1st, 1927	25,000,000.00	
Note in favor of United States Govern- ment at 6% due March 1, 1930	10,000,000.00	
Gold Certificates, Series "A"	8,085,000.00	
in place of European Loan Bonds	51,067.25	43,136,067.25
Total Funded Debt and Notes Unmatured December 31, 1922 Of the total amount of bonds as stated		\$581,962,654.66
above, there remains in the Treasury		\$160,257,358.24
SECURITIES OF AFFILIATED CO	MPANTES O'	WNED.
Capital stock:		Book Value
Davenport, Rock Island & Northwestern I	Ry. Co	\$ 1,750,000.00
Indiana Harbor Belt R. R. Co. White Sulphur Springs & Yellowstone Parl	le Bre Co	1,000,000.00 173,645.07
Chicago, Milwaukee & Gary Ry, Co.		999.30
Kansas City Terminal Ry. Co		183,333.33
Des Moines Umon Ry. Co	I	126,000.00
Minneapolis Eastern Ry, Co		15,475.00
Minnesota Transfer Ry. Co. St. Paul Union Depot Co.		7,000.00 103,600.00
Chicago Union Station Co.		7,000.00
St. Paul Coal Co		350,000.00
Excelsior Coal Co Republic Coal Co	• • • • • • • • • • • • • •	150,000.00
Continental Telegraph Co	• • • • • • • • • • • • •	100,000.00 299.30
Reliance Power Co		6,071.38
Bonds:		\$ 3,973,423.38
Minneapolis Eastern Ry, Co.	. 	110,000.00
Des Moines Union Ry. Co		387,000.00
Cnicago, Milwaukee & Gary Ry. Co		1,350,000.00
Total	,	\$ 5,820,423.38
Milwaukee Land Co	,,,,,	\$ 500,000.00

CHICAGO, MILWAUKEE & ST. PAUL RAILWAY COMPANY FUNDED DEBT, NOTES AND CERTIFICATES UNMATURED, DECEMBER 31, 1922.		1922.	
CHICAGO, MILWAUKEE & ST. PAUL RAILWAY COMPANY FUNDED DEBT, NOTES AND CERTIFICATES UNMATURED, DECEMBER		31,	
CHICAGO, MILWAUKEE & ST. PAUL RAILWAY FUNDED DEBT, NOTES AND CERTIFICATES UNMATURED	COMPANY	DECEMBER	
النتشأ	CHICAGO, MILWAUKEE & ST. PAUL RAILWAY (UNDED DEBT, NOTES AND CERTIFICATES UNMATURED,	

FUNDED DEBT, NOTES AND CERTIFICATES UNMATURED, DECEMBER 31, 1922	NOTES AND	CERTIFICA	TES UNMATU	RED, DECEM	BER 31, 1922.	
DESCRIPTION OF BONDS AND NOTES	DATE OF	Toral Funded Deer	IN TREASURY AND	In Hands	Interest	LEST
	Maturity	AND Notes	Insurance Reserve	OF PUBLIC	RATE PAYABLE	ACCRUEDDORATING THE YEAR
Tacoma Eastern R. R. Co. 1st Mtge Fargo & Southern Ry. Co	Jan. 1, 1923 Jan. 1, 1924	\$ 884,000.00 1,250,000.00	\$ 91,000.00 2,000.00	\$ 793,000.00 5 1,248,000.00 6	5 % Jan. & July 5 % Jan. & July	\$ 39,650.00 74,880.00
European Loan of 1910	June 1, 1925			11,903,780.40	Walune & Dec.	
Chicago & Missouri River Div	June 1, 1925	3.083.000.00	1,172,874.26	3,000,000,00	35,100,000.00 4 % rune & Dec. 3,083,000,005 % [3an, & July	154,150.00
U. S. Government Note	-			25,000,000.00	3 % Mar. & Sep.	
U. S. Government Note	-		:	20,000,000.00	5 % Mar. & Sep.	1,200,000.00
U. S. Government Note	<u>.</u>			10,000,000.00	3 % Jan. & July	
Bellikers & Max Br. Co. 1st Miss	-i`,	Ŕ	19,200.00	49,980,800.00	14% June & Dec.	2,249,136.00
Mil & Nor R R Co 1st Mtse	Dec. 1, 1932	9 155 000 00	00 000 86	457,000,000	2 % June & Dec.	22,850.00
Mil. & Nor. R. R. Co. Consol	June 1, 1304		20,000,00	5 072 000 007	13 70 June & Dec.	228 240 00
Twenty-five Year Gold	;	33,369,000,00	83,000,00	33,286,000,00	Solden. & July	1.331,440.00
Equipment Gold Notes	15,		:	14,241,500.00	3 % Jan. & July	854,490.00
Equipment Trust Certificates	+July 15,1937			8,085,000.00	5 % Jan. & July	89,544.08
Chi., Mil. & Puget Sound Ry, Co.			-i	26,175,000.00	f % Jan. & July	1,047,000.00
General Mortgage	May 1, 1989	434	759,000.00	48,241,000.00	1 % Jan. & July	Ţ
General Mortgage	May 1, 1989			8,950,000.00	33% Jan. & July	
General Mortgage	ij			42,597,000.00	13% Jan. & July	1,916,865.00
General Mortgage	Ή	-	43,000,000.00		5 % Jan. & July	
General and Refund. Mtge	1,			43,089,000.00	15% Apl. & Oct.	1,939,005.00
General and Refund. Mtge. Conv.	Jan. 1, 2014	29,141	11,500.00	29,129,800.00 5 % Feb. <	5 % Feb. & Aug	1,456,490.00
General and Refund. Mtge	Jan. 1, 2014	117,217,200.00	117,217,200.00		3 % Not fixed	
lat. on bonds mat, and retired	********				:	4,080,27
Total.		\$581,962,654.66		8418,548,880.40		\$18,926,851.33

te \$1,095,500.00 matures each year, the last one January 15, 193 ortificate \$539,000.00 matures each year, the last one July 15, 1937 25

CHICAGO, TERRE HAUTE & SOUTH EASTERN RAILWAY COMPANY FUNDED DEBT AND NOTES UNMATURED, DECEMBER 31, 1922.

Description of Bonds and Notes
Bedford Belt Ry. Co., First Mortgage Southern Indiana Ry. Co., First Mortgage Freb. 1, 1951 First and Refunding Mortgage Frest and Refunding Mortgage First and Refunding Mortgage
Equipment Gold. Equipment Gold.
Notes Payable. 167,400.00 **6% laterest on bonds and notes matured and retired.
Total \$897,679.22

*Interest rate 7% to July 1st, 1922, thereafter 6%.

	20
CHARGES TO PROPERTY INVESTMENT DURING THE YEAR ENDED DECEM	
Additional equipment purchased, built, re-	•
Instated or converted: 25 Steam locomotives, new	010 012 42
33 Steam locomotives, rebuilt	912,213.43
3180 Box cars, new	061,509.88 4,000,548,67
6 Roy care voluill	4,909,548.67
6 Box cars, rebuilt	9,224.62
427 Flat cars, converted	12,333.73 159,277.71
134 Flat cars, reinstated	
32 Stock cars, reinstated	4,130.40
2580 Coal cars, new	4,129.25
1 Refrigerator car, rebuilt	3,942,552.42
9 Refrigerator cars, reinstated	400.00 742.00
14 Oro cars, reinstated	10,110.22
14 Ballast cars, reinstated	3,625.85
24 Passenger train cars, reinstated	2,864.75
1808 Company service cars converted	634,961.17
172 Company service cars, reinstated	504.84
Miscellaneous equipment	JO2.02
I second hand Studebaker automobile	304.00
I second hand Dodge automobile	277.75
1 Kissell ambulance, constructed	1,037.05
Improvements to locomotives and cars	590,739.99
Gross Additions and Betterments-Equipmen	
Less original cost of equipment destroyed,	\$ 11,860,487.73
sold or taken down during year	0.000.533.11
Mat A 122' and 2 market down during year	2,898,533.11
Net Additions and Betterments—Equipment	\$ 8,961,954.62
Additions and Betterments-Road:	07 000 04 0
Land for transportation purposes	87,608.81 Cr.
Grading	137,390.53
Elevated structures	25,151.93
Bridges, trestles and culverts	262,913.72
Ties. Rails.	21,351.64
Other track material	182,878.82
Rallage	122,373.11
Ballast Track laying and surfacing	205.59
Right of way fences, etc	60,052.57 9,431.58
Crossings and signs	
Station and office buildings.	167,462.20
Roadway and miscellaneous buildings	418,098.83 8,750.57
Water and fuel stations	15,294,09
Shops and engine houses	198,256.98
Grain elevators and storage warehouses	2,273.83
Wharves and docks	39,762.38
Telegraph and telephone lines.	2,975.94
Signals and interlockers	40,366.16
Power stations, transmission system, ctc	47,758.77 Cr.
Paving and assessments	147,778.94
Roadway machines, and tools	5,154.06
Shop machinery	1.726.92 Cr.
Miscellaneous	45,296.17
Gross Additions and Betterments-Road \$	1,776,215.64
Credit-Road property retired or con-	1,110,210.04
verted	771,654.67
Net Additions and Betterments—Road	\$ 1,004,560.97
Net Additions and Betterments-Road &	
Equipment	9,966,515.59
Road and Equipment, December 31st, 1921.	661,811,512.64
Road and Equipment December 31st, 1922.	\$671,778,028,23
The state of the s	

DETAILED STATEMENT OF RAILWAY OPERATING REVENUES, EXPENSES AND INCOME FOR THE TEARS ENDED DECEMBER 31, 1921 and 1922. RAILWAY OPERATING REVENUES.

			_	
TRANSFORTATION	1921	1922	INCREASE	DECREASE
Freight	\$104,894,847.55	\$116,005,730.65	11,110,883,10	
Passenger	26,915,455.94	24,261,499.09		\$ 2,653,956.85
Excess baggage		254,305.27		5,067.22
Sleeping car				15,508.99
Parlor and chair car.			690.81	
Mail				20,009.69
Express	3,009,236.48		1,340,769.83	
Other passenger train			7,992.56	
Milk			9.048.49	
Switching.	2,812,873.19		63,429.97	
Special service train	56,664,96			4,931.63
Total—Transportation revenue				
Incidental		1		
Dining and buffet	\$ 861,932.63	\$ 756,974.97		\$ 104,957.66
Hotel and restaurant	6.063.13			
Station, train and boat privileges.	83,786.28		9.908.11	
Parcel room.			3,500.11	767.83
Storage—Freight	156,399.88			45,542.31
Storage—Baggage.	23,010,01			2,101.44
Demurrage			35,022.46	2,102.41
Telegraph and telephone.	111,293.57		3,650.32	
Stock yards.	46,484.12		19,958.02	
Power.	96.00		6,417.53	
Rent of buildings and other property.	145.785.58			181.35
Miscellaneous.	317,169,43		32,936.86	
Total—Incidental revenue			-	44,135.24
	9 2,201,420.32	2,101,200.00		
JOINT FACILITY	2 300 470 75	700 000 77	000 000 40	
Joint facility—Credit.	\$ 136,416.15		392,866.40	
Joint facility—Debit			2,790.48	
Total—Joint (acility revenue			395,656.88	
Total—Railway operating revenues	\$146,765,766.04	\$156,950,628.06	10,184,862.02	

RAILWAY OPERATING REVENUES, EXPENSES AND INCOME—Continued. RAILWAY OPERATING EXPENSES.

1921	1922	INCREASE	DECREASE
\$ 1.399,865,10	1,416,492,93	3 16,627.83	
		·	216,979.75
	11,237.50		113,93
	1,328,183,82	151,937.57	
883,27	108.27		775.00
2.986.113.31	3.239.050.88	252,937,57	
		′	3,555.49
		/ -	5,628.9
			41,600.0
		,	931.39
			6.070.56
		1	51,508.8
	\$ 1,399,865.10 \$ 2,980,937.54	\$ 1,399,865.10 2,080,937.54 11,351.43 1,176,246.25 883.27 2,986,113.31 4,878.630.55 149,861.41 4,878.630.55 145,730.79 25,447.15 245,138.82 292,496.78 518,630.03 21,611.34 27,393.15 233,047.17 228,089.01 106,917.58 147,886.27 33,562.10 27,933.15 216,075.95 367,882.51 443,507.04 10,001.16 4,007.46 11,519.60 5,449.04 137,500.47 85,991.59	\$ 1,399,865.10 \$ 1,416,492.93 \$ 16,627.83

RAILWAY OPERATING REVENUES, E	XPENSES A	ND INCOM.	E-CONTINUE	<u></u>	9
MAINTENANCE OF WAY AND STRUCTURES—Concluded	1921	1922	Increase	DECREASE	
MAINTENANCE OF WAY AND STRUCTURES—Concluded	\$ 3,335.77	s 2,342.21		993.56	1
Miscellaneous structures	0,000.01	3,565.36			
Paying	2,000,00	110,082.57	15,793.53		CII
Roadway mechines	0 4,000.00	292,552.27	83,561.79		77
Small tools and supplies	210.355.21	557,784.03	347,428.82		CA
Small tools and supplies Removing snow, ice and sand	16,527.20	13,904.84	,	2,622.36	<u>~</u>
Assessments for public improvements	10,027.20		47,214.41		9
Injuries to persons	100,700.01	112,113.56		55,445.28	0
Insurance	201,000.01	30,794.06	4,396.82		١
Stationery and printing	3,563.31	581.31	}i	2,982.00	×
		1,169,267.91	18,870.55		I
Maintaining joint tracks, yards and other facilities—Debit	269.051.11	370,623.55	.,,,.	101,572.44	
Maintaining joint tracks, yards and other facilities—Credit		\$ 19,798,384.98			WA
Total maintenance of way and structures	517,987,292.10	5 10,100,004.00			1
T		\			1 K
MAINTENANCE OF EQUIPMENT	\$ 1,436,263.04	\$ 1,453,910.03	\$ 17,646.99		
Superintendence					I E
Shon machinery	110,010.20			4	1
Power plant machinery					37
Power sub-station apparatus	1 - 4 - 4 - 4 - 000 - 5			2,236,422.54	,
Steam locomotives—Repairs				94,471.22	ST.
Steam locomotives—Depreciation				135,106.79	1.7
Steam locomotives—Retirements	100,000,00		10,471.14		-
Other locomotives—Repairs					Vd
Other locomotives—Depreciation	00° 010 01				1 '
Freight train cars—Repairs				11,640.40	UL
Freight train cars—Depreciation		270,715.62	72,944.24	1414114	}
Freight train cars—Retirements		2,934,930.06		63,398.39]
Passenger train cars—Repairs		283,331.16	1,822.78		i
Passenger train cars—Depreciation		22,992.73	22,732.55		
Passenger train cars—Retirements		3		1	

RATEWAY OPERATING	REVENIES	EXPENSES	AND	INCOME—CONTINUED.

MAINTENANCE OF EQUIPMENT—Concluded	1921	1922	INCREASE	Decrease
fotor equipment of cars—Repairs	\$ 13,436.27	3 14,450.66	\$ 1,014.39	
dotor equipment of cars—Depreciation	2,211.30		49.70	
loating equipment—Repairs	18,162,39			7,542.3
loating equipment—Depreciation	4,931.21	4,938.12	6.91	
Vork equipment—Repairs	282,570.48	287,957,20	5,386,72	
Fork equipment—Depreciation	43,566.20	97,010.03	53,443.83	
Vork equipment—Retirements	7,978.44	31,843.23	23,864.79	
fiscellaneous equipment—Repairs	675,60		2,687.49	
discellaneous equipment—Retirements	1.028.51	2,259.80	1,231,29	
njuries to persons	175,482.65	218,874.09	43,391.44	
nsurance	146,864.18	126,937.64		19,926.5
tationery and printing	73,526.94	65,212.40		8,314.5
ther expenses	11,407.69	612,357.44	600,949.75	
faintaining joint equipment at terminals—Debit	63,611.87	92,428,58	28,816.71	
faintaining joint equipment at terminals—Credit	4,239 93			2,283.2
Total maintenance of equipment	\$35,543,850.25	\$ 36,987,240.33	\$ 1,443,390.08	
TRAFFIC			}	
uperintendence	\$ 489,426.17	\$ 516,312.50	\$ 26,886.33	
Outside agencies	1,128,337.66			
dvertising raffie associations	106,547,45			
raffic associations	81 740 17			12,061.1
ndustrial and immigration bureaus	17,401.13			12,001.1
nsurance	483 36		58.30	
tationery and printing	268,301.80			25,938.5
ther expenses	926.62			803.1
Total traffic expenses			;	

CHICAGO, MILWAUKEE & ST. PAUL

RAILWAY OPERATING REVENUES, EXPENSES AND INCOME—CONTINUED.

To compared errors	1921	1922	INCREASE	DECREASE
TRANSPORTATION	\$ 1,157,318.92	\$ 1,303,351.43	s 146.032.51	
Superintendence	789,971.35	759,985.01		\$ 29,986.34
Dispatching trains	8,985,280.35	8,548,408.87		436,871.48
Station employes. Weighing, inspection and demurrage bureaus.	190.098.73	194,346,10		200,012120
weighing, inspection and demurrage bureaus	52,033.98	94,386.68	42,352.70	
Coal and ore wharves	663,633.91	564,582.84	12,002.70	99,051.07
Station supplies and expenses	1,330,061.69	1,278,891,28		51,170,41
Yardmasters and yard clerks	3,264,372.21	3,506,524.56	242,152.35	1 ,
Yard conductors and brakemen	362,501.62	293,562,35		68,939.27
Yard switch and signal tenders	2,122,249.06	2,279,526.28	157,277.22	00,000.21
Yard enginemen	24,667.68	24,275.09		392,59
Yard motormen	2,568,854.47	2,661,192.72	92,338.25	302.95
Fuel for yard locomotives	5,941,30	1,794.34		4,146.96
Yard switching power produced	16,778.42	15,131.82		1,646.60
Yard switching power purchased		157,941.46	32,854,76	1,040.00
Water for yard locomotives	125,086.70	51,548.85	- ,	7,771.21
Lubricants for yard locomotives	59,320.06	50,498.01	7,787.85	1,111.21
Other supplies for yard locomotives	42,710.16	1,712,710.64	,	120,133.62
Enginehouse expenses—Yard	1,832,844.26	65,581.04		16,156.41
Yard supplies and expenses	81,737.45	1,470.523.85	67,487,27	10,130.41
Operating joint yards and terminals-Debit	1,403,036.58		22.438.75	,
Operating joint yards and terminals—Credit	246,031.13	223,592.38	449,260.94	
Train enginemen	5,771,328.09	6,220,589.03		•••••
Train motormen	414.574.63	458,940.34	44,365.71	,
Fuel for train locomotives	11,942,776.34	13,237,248.00	1,294,471.66	
Train power produced	156,247.43	158,841.48	2,594.05	41 501 90
Train power purchased	967,761.93	926,060.11	70 400 00	41,701.82
Water for train locomotives	576,135.62	646,545.01	70,409.39	70.554.14
Lubricants for train locomotives	282,613.23	266,059.09		16,554.14
Other supplies for train locomotives	191,490.41	191,958.42	468.01	257,296.68
Enginehouse expenses—Train	3,710,286.68	3,452,990.00	10/ 070 00	257,296.68
Trainmen	7,219,107.16	7,653,378.14	434,270.98	000 014 02
Train supplies and expenses	3,445,657.57	3,147,643.21	,	298,014.36
Operating sleeping cars	584,436.78	553,191.16		31,245.62
Signals and interlocker operation	470,456.43	495,375.52	24,919.09	· · · · · · · · · · · · · · · · · · ·

RAILWAY OPERATING REVENUES, EXPENSES AND INCOME-CONTINUED.

Transfortation—Concluded	1921	1922	INCREASE	DECREASE
Prossing protection	\$ 584,584.31	\$ 497,647.07		86,937,24
Drawbridge operation	70,687,51	66,915.95		3,771.56
Prawbridge operation. elegraph and telephone operation.	297,110.95			7,747.94
persung nosung compment	142,596,78	129,445.03		13,151.75
tationery and printing	332,686,29	308,384.94		24,301.35
Other expenses Operating joint tracks and facilities—Debit	68,138.07		78,377.33	21,001.00
perating joint tracks and facilities—Debit	596,568.13	607,656.02	11,087,89	
perating joint tracks and facilities—Credit	301,799.30		38,516.47	
surance	101,282.11	65,544.68	· ·	35,737.43
learing wrecks	229,937.69	280,060.03	50,122.34	50,107.45
Damage to property	290,744.59		00,122.02	176.536.19
amage to live stock on right of way	102.938.81	62,540,05		40,398.76
oss and damage—Freight	2,720,060.20			1,746,518.06
oss and damage—Freight oss and damage—Baggage	5,578.40	10,710.00	5,131,60	1,140,010.00
njuries to persons	1,072,872.42		0,101.00	514,084.07
Total transportation expenses		\$ 66,068,028.59		\$ 811,298.44
MISCELLANEOUS OPERATIONS		,,		7 511,5111
lining and buffet service	\$ 954,618,32	\$ 836,946.88		0 117 071 44
otels and restaurants.	6,914.89	10,238.57	3,323.68	S 117,671.44
coleranda	61,651,79	58,508.37	,	2 149 49
tockyards	,	4,888.80	4,888.80	3,143.42
roducing power sold	2 7 020 10 7 00		4,000.00	
Total miscellaneous operations	\$ 1,023,185.00	\$ 910,582.62		112,602.38
GENERAL				
	\$ 431.694.55	\$ 298,627.17		133,067.38
alaries and expenses of clerks and attendants	2,884,183.02	2,534,870.64		349,312.38
eneral office supplies and expenses	145,425.55	118,520.59		26,904.96
w expenses	415,812.18	390.087.54		25,724.64

RAILWAY COMPANY

RAILWAY OPERATING REVENUES, EXPENSES AND INCOME-CONCLUDED.

GENERAL-Concluded	1921	1922	Increase	DECREASE
Insurance Stationery and printing. Valuation expenses. Other expenses. General joint facilities—Debit. General joint facilities—Credit	145,093,21 372,098.96 102,142.61 75,800.98	140,357.61 134,445.68 50,287.40 89,520.73	49.10 13,719.75	\$ 4,735.60 237,653.28 51,855.21
Total general expenses	\$ 4,572,616.46	\$ 3,754,239.19		\$ 818,377.27
Transportation for Investment—Credit	\$ 142,433.33	\$ 153,024.25		\$ 10,590.92
Total railway operating expenses	\$127,957,001.87	\$129,596,696.49	\$ 1,639,694.62	

SUMMARY

	1921	1922	Inchease	Decrease
Railway operating revenues Railway operating expenses	\$146,765,766.04 127,957,001.87	\$156,950,628.06 129,596,696.49	\$ 10,184,862.02 1,639,694.62	
Net railway operating revenue	8,762,089.33	9,654,737.74	892,648.41	\$ 277,011.76
Railway operating income	\$ 9,763,129.31	\$ 17,692,660.00	\$ 7,929,530.69	,

COMPARATIVE STATEMENT OF RAILWAY OPERATING REVENUES AND EXPENSES FOR THE YEARS ENDED DECEMBER 31, 1921 and 1922.

RAILWAY OPERATING REVENUES

KALLWAI OPEI	RATING REVEN	OEO.		
	1921		1922	
1100000	AMOUNT	PER CENT	AMOUNT	PER CENT
Freight revenue	\$104,894,847.55	71.47	\$116,005,730.65	73.91
Passenger revenue	26,915,455.94	18.34	24,281,499.09	15.46
Other transportation revenue	12,591,667.05	8.58	13,968,081.18	8.90
Incidental revenue	2,231,425.22	1.52	2,187,289.98	1.39
Joint facility revenue	132,370.28	.09	528,027.16	.34
Railway operating revenues	\$146,765,766.04	100.00	\$156,950,628.06	100.00
RAILWAY OPEN	RATING EXPEN	SES.		
Maintenance of way and structures	\$17,987,292,10	12.25	\$ 19,798,384.98	12.62
Maintenance of equipment	35,543,850.25	24.22	36,987,240.33	23.57
Trathe expenses	2,093,164.36	1.43	2,231,245.03	1.42
Transportation expenses	66,879,327.03	45.56	66,068,028.59	42.09
Miscellaneous operations	1,023,185.00	.70	910,582.62	58
General expenses Transportation for investment—Credit	4,572,616.46	3.12	3,754,239.19	2.39
Transportation for investment—Credit	142,433.33	.10	153,024.25	10
Railway operating expenses	\$127,957,001.87	87.18	\$129,596,696.49	82.57
RECAPI	ITULATION.			
Railway operating revenues	\$146,765,766.04	100.00 i	\$156,950,628.06	100.00
Railway operating expenses	127,957,001.87	87.18	129,596,696.49	82.57
Net railway operating revenue	\$ 18,808,764.17	12.82	\$ 27,353,931.57	17.43
Average miles in operation during the year, including miles of main track used under contracts and lease	10,808.63	,,,,,	11,029.86	

COMPARATIVE SUMMARY OF OPERATION

FOR THE TEARS ENDED DECEMBER 31, 1921 AND 1922.

	1921	1922	INCREASE	Decrease
Railway operating revenues	\$146,765,766.04	\$156,950,62S.06	\$ 10,184,862.02	
Railway operating expenses	127,957,001.87	129,596,696.49	1,639,694.62	
Net railway operating revenue	\$18.808,764.17	\$ 27,353,931.57	\$ 8,545,167.40	,
Freight revenue per mile of road	\$ 9,704.73	\$ 10,517.42	\$ 812.69	
Passenger revenue per mile of road	2,490.18	2,199.62		290.56
Miscellaneous revenues per mile of road	1,383.66	1,512.57	128.91	
Railway operating revenues per mile of road	\$ 13,578.57	\$ 14,229.61	\$ 651.04	
Railway operating expenses per mile of road	11,838.41	11,749.62		83.79
Net railway operating revenue per mile of road	\$ 1,740.16	\$ 2,479.99	s 739.83	
Average miles in operation during the year, including miles of main track used under contracts and lease	10,808.63	11,029.86	221.23	*****

RAILWAY OPERATING REVENUES, EXPENSES, TAXES AND INCOME BY MONTHS FOR THE YEAR ENDED DECEMBER 31, 1922.

DI MONTHS FOR THE TEAR ENDED DECEMBER 31, 1922.								
1922	RAILWAY OPERATING REVENUES	RAILWAY OPERATING EXPENSES	NET RAILWAY OPERATING REVENUE	RAILWAY TAX ACCRUALS	UNCOLLECT- IBLE RAILWAY REVENUES	RAILWAY OPERATING INCOME	EQUIPMENT AND JOINT #4- CILITY RENTS	NET TAILWAY OPERATING INCOME
January	\$ 10,872,247.30	\$ 10,235,087.50	\$ 637,159.80	\$ 798,703.95	\$ 4,743.82	‡\$ 166,287.97	\$ 300,498.59	‡ \$ 466,786.56
February	10,402,774.81	10,109,666.33	293,108.48	798,703.95	5,287.89	į 510,883.36	366,135.52	‡ 877,018.88
March	13,364,835.65	11,023,481.94	2,341,353.71	798,703.95	4,775.54	1,537,874.22	481,972.10	1,055,902.12
April	10,753,572.57	9,396,757.23	1,356,815.34	798,703.95	3,126.70	554,984.69	338,349.47	216,635.22
May	12,249,790.25	10,604,212.48	1,645,577.77	798,703.95	5,862.70	841,011.12	367,692.60	473,318.52
June	13,513,554.56	11,175,668.17	2,337,886.39	798,703.97	5,455.73	1,533,726.69	318,622.35	1,215,104.34
July	12,694,329.14	9,162,348,19	3,531,980.95	831,834.12	7,046,43	2,693,100.40	358,566.58	2,334,533.82
August	14,272,930.17	10,558,509.72	3,714,420.45	831,834.12	14,167,57	2,868,418.76	403,143.65	2,465,275,11
September	14,421,141.25	11,592,955.67	2,828,185.58	831,834,12	18,463.44	1,977,888.02	413,781.05	1,561,106.97
October	15,888,955.55	12,420,277.75	3,468,677.80	779,766.27	* 56,435.13	2,745,346.66	521,032.39	2,224,314.27
November	14,549,838.93	11,537,143.78	3,012,695.15	793,353.27	* 7,684.93	2,227,026.81	308,419.76	1,918,607.05
December	13,966,657.88	11,780,587.73	2,186,070.15	793,892,12	1,724.07	1,390,453.96	230,201.37	1,160,252.59
Total	\$156,950,628.06	\$129,596,696.49	\$ 27,353,931.57	\$9,654,737.74	\$ 6,533.83	\$17,692,660.00		

[‡] Deficit

^{*}Credit

STATEMENT OF COMMODITIES TRANSPORTED DURING THE YEARS ENDED DECEMBER 31, 1921 AND 1922.

DOMAG TOO THAT				
61	1921		1922	
Commodities	TONE	PER CENT	TONS	PER CENT
PRODUCTS OF AGRICULTURE:				
Wheat	1,634,683	4.8	1,633,204	3.8
Corn	1,549,370	4.5	1,871,148	4.5
Oats	669,209	2.0	892,821	2.1
Other grain	417,966	1,2	492,944	1.4
Flour and meal	816,893	2.4	896,827	2.1
Other mill products	363,711	1.1	403,632	.9
Hay, straw and alfalfa	176,512	. 5	202,704	. 5
Tobacco	40,151	.1	49,131	.1
Cotton	22,531	, 1	3,702	-
Cotton seed and products,			,	
except oil	655	-	794	_
Citrus fruits	78,106	.2	45,175	. 1
Other fresh fruits	300,804	.9	307,247	.7
Potatoes	147,752	.4	112,621	.3
Other fresh vegetables	84,369	, 2	104,373	,2
Dried fruits and vegetables	56,571	.2	53,784	.1
Other products of agriculture.	413,131	1.2	350,874	.8
Total	6,772,414	19.8	7,420,981	17.6
PRODUCTS OF ANIMALS:				
Horses and mules	24,683	.1	17,554	.1
Cattle and calves	761,967	2.2	838,175	2.0
Sheep and goats	51,927	.2	54,259	ï
Hogs	661,863	1.9	733,775	1.7
Fresh meats	227,237	.7	279,016	.7
Other packing house products	89,516	.3	118,334	.3
Poultry,	15,406	_	15,139	_
Eggs	36,479	.1	34,822	.1
Butter and cheese	50,870	.2	54,909	.1
Wool	7,367	_	9,690	_
Hides and leather	71.465	.2	85,545	.2
Other products of animals	65,884	.2	69,907	.2
Total	2,064,664	6.1	2,311,125	5.5
PRODUCTS OF MINES:	_)
Anthracite coal	478,343	1.4	366,531	.9
Bituminous coal	6,594,041	19.4	6,986,356	16.6
Coke	222,978	.7	472,870	1.1
Iron ore	158,613	.5	232,999	7.6
Other ores and concentrates	875,401	2.6	2,146,107	5.1
Base bullion and matte	473	2.0	8,597	0,1
Clay, gravel, sand and stone	2,860,642	8.3	3,712,390	8.9
Crude petroleum	106,920	.3	128,799	3
Asphalt	9,352		6,155	`-
Salt	142,339	.4	142,484	.3
SaltOther products of mines	36,073	i.i	60,343	.1
Total,	11,485,175	33.7	14,263,611	33.9
		<u> </u>	<u> </u>	l

Commodities	1921		1922		
Concluded	TONS	PER CENT	TONS	PER CENT	
PRODUCTS OF FORESTS:					
Logs, posts, poles and cord wood	3,690,460	10.8	5,488,293	13.1	
Ties	52,030	,2	27,956	,1	
Pulpwood	337,048	1.0	171,806	.4	
Lumber, timber, box shooks,	ĺ		·		
staves and headings	1,951,965	5.7	2,669,696	6.3	
Other products of forest	55,266	2	78,244	2_	
Total	6,086,767	17.9	8,435,995	20.1	
MANUFACTURES AND MISCEL-	·		i .		
LANEOUS:					
Refined petroleum and its	000.000		1 0 10 000		
productsVegetable oils	929,093	$\frac{2.7}{.3}$	1,343,900	3.2	
Sugar, sirup, glucose and	108,198	, 3	113,139	.3	
molasses	175,259	.5	206,495	. 5	
Boats and vessel supplies	628	-	629	_	
Iron, pig and bloom	174,461	.5	393,270	. 9	
Rails and fastenings	51,198	.2	27,651	.1	
Bar and sheet iron, structural	108,403	.3	966 119	.6	
iron and iron pipe	105,405	.0	255,118	.0	
sheet	182,995	.5	249,289	. 6	
Castings, machinery and boil-	,				
crs	187,569	.6	273,417	.7	
Cement	747,766	2.2	813,480	1.9	
Brick and artificial stone	353,849	1.0	554,961	1.3	
Lime and plaster Sewer pipe and drain tile	135,915 164,730	.5	187,133 $179,303$.4 .4	
Agricultural implements and	104,100		1,0,000	.4	
vehicles other than auto-					
mobiles	109,197	.3	118,828	.3	
Automobiles and auto trucks	82,710	.2	124,243	.3	
Household goods and second-	97 559	,	20.417	,	
hand furniture	37,553 64,778	.1	30,417 70,993	.1	
Beverages	58,282	.2	39,465	.1	
Ice	367,376	1.1	296,221	.7	
Fertilizers (all kinds)	49,473	.1	44,917	. 1	
Paper, printed matter and	00.000		F2 -60		
books	33,333	.1	53,689	.1	
Chemicals and explosives Textiles	51,097 3,368	.2	58,774 4,424	.1	
Canned goods (all canned food	0,000		7,767	_	
products)	258,438	.8	276,889	.7	
Other manufactures and mis-	·		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
cellaneous	1,486,364	4.4	2,054,807	4 9	
Total	5,922,033	17.4	7,771,452	18.5	
Total, carload traffic	32,331,058	94.9	40,203,164	95.6	
COMMODITIES NOT SPECIFIED	1,736,083	5.1	1,831,121	4.4	
Grand Total	34,067,136	100.0	42,034,285	100.0	

TRANSPORTATION STATISTICS For the years ended December 31, 1921 and 1922.

	_	,	
		1921	1922
Miles run by freight trains		15,873,861	18,612,09
Miles run by nassenger trains].	17,426,636	17,151,41
Miles run by mixed trains-freight proportion	}	1,281,618	923,06
Ailes run by mixed trains-passenger proport'n	닏		349,60
Total		34,582,115	37,036,17
Ailes run by special trains	*	16,784	16,16
Cotal miles run by revenue trains	_	34,598,899	37,052,38
Miles run by loaded freight cars freight trains	1	389,512,449	474,349,84
Ailes run by loaded freight cars-work trains.	ĮĮ.	000,0.2,1.2	1,440,1.
Miles run by empty freight cars-freight trains	1}	222,812,286	237,037,80 1,472,29
diles run by empty freight cars-work trains.	1	612,324,735	
Total),	- , ,	
diles run by loaded freight cars-mixed trains		$3,452,720 \\ 2,158,297$	2,017,4
Miles run by empty freight cars-mixed trains	1	617,935,752	
Total miles run by freight cars	2.1		\$116,005,730.
Freight revenue	2)	34,067,136	
Fons of revenue freight carried	-	8,283,212,410	
Fons of revenue freight carried one mile Fons of company freight carried one mile		1,360,958,559	
]-	9,644,170,969	12,244,107,8
Tons of all freight carried one mile	-	9,044,170,700	1.2,243,107,0
Fons of revenue freight per freight and mixed train mile		493.38	542.
Cons of company freight per freight and		200.00	,,,,,
mixed train mile	+	81.06	84.
lotal tons of freight per freight and mixed	ıl –		
train mile,	+	574.44	626.
Average revenue per ton of revenue freight	; -		
per mile		$1.266~{ m cts}.$	1.094 ct
per mile Average distance haul of each ton of revenue	丬.	0.10.1.1	0.50
freight-milcs Average amount received per ton of revenue	*	243.14	252.
freight	+	\$3.0791	\$2.75
Average revenue from freight per freight		43.3.01	42.70
and mixed train mile	+	\$6.2479	\$5.93
Tops of revenue freight per loaded car	+	21,153	22.1
Fons of revenue freight per loaded car Pons of company freight per loaded car	+	3.476	3.4
Potal tons of freight per loaded car		24.629	25.6
Average number of loaded freight cars por	: -		-
train	*	23.33	24.
Average number of empty freight cars per	١.	10.00	
train	_	13.32	
Average number of freight cars per train		36.65	
Passenger revenue		\$26,915,455.94	
Passengers carried		14,240,890 817,189,840	13,608,6 $759,338,1$
Passengers carried one mile	;	017,109,040	100,000,1
train mile	' +	45.92	43.
Average revenue per passenger per mile		3.294 cts.	
Average distance traveled by each passenger	г		
-miles		57.38	
		\$1.8900	\$1.78
Average revenue from passengers per pas-	+	\$1.5127	\$1.38
senger and mixed train mile	*		
Operating expenses per revenue train mile.	*	\$3,6983	

* Figures for 1921 corrected to conform to present formulas of Interstate Commerce Commission.

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CHICAGO, MILWAUKEE & ST. PAUL RAILWAY COMPANY 8 A S K A T C H E W A Powderville LINES ELECTRICALLY OPERATED NES ELECTRICALLY OPERATED 209 CONTINUOUS MILES 440 CONTINUOUS MILES Bolse 0 0 W Malhour Lake Blackfoot Roseburg O Lost Cabin Lander 0 McCammon Pocatello Ashland Fort Me Dermitt & Mt.Sharta Redding Simple Ajax Thistle Je. Lyandyl Hoisingto Scott City Marysvale Sheridan Lake Callente Quray Hutchinson Cannonville . Presno. Moan Channte, Wellington Death Valley San Luls Monarch Obispo Nojave Searchlight K Dalhart Higgins Qlahoma City X SAN DIEGO Imperial Ic. Chickasha TO PUGET SOUND-ELECTRIFIED MILEAGE, DECEMBER 31st. 1922.

